# Design Thinking workshop



### **Design Thinking Method**

# **Finding Opportunities**







A QUESTION Identify the

right problem to solve for.

GATHER INSPIRATION

Inspire new thinking by discovering what people really need.

#### SYNTHESIZE FOR ACTION

Make meaning out of diverse information to identify a strategic focus.

## **Creating Solutions**



Push past

obvious solutions

to come up with

breakthrough

ideas.

MAK

ENERATE IDEAS MAKE IDEAS TANGIBLE

Build rough representations of your idea to help you think.



#### TEST TO LEARN

Experiment your way toward market through iterative prototyping.



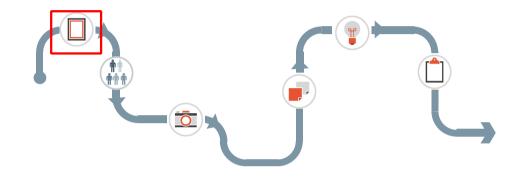
#### A DT project roadmap



- Conduct other research (if needed)
- Who: core team
- Train core team on how to conduct an Interview
- 2. At the end: meeting 4 hours to share interviews' input and other findings



#### **Phase 1: Spot Opportunities**



Meetings or workshop with business owners to spot promising areas for innovation based on: need to differentiate, non-incremental improvements, a new area to enter.

Create HMW question as a starting point for DT

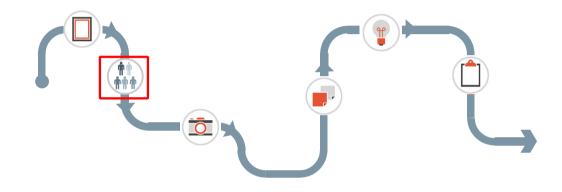
Present multiple HMW statements (challenges) to the business owners  $\rightarrow$  decide one to focus

Define categories of Extreme & Analogous users based on that

Create users pool (real persons to interview)



#### Phase 2: Select Core/ Extended team

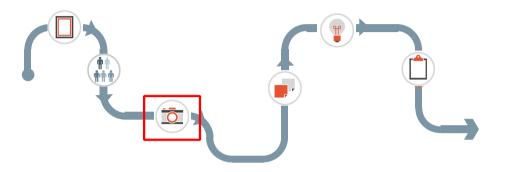


Core team: 4-7 participants, from various functions

**Extended team**: 5-6 more people, mainly for Brainstorming



### Phase 3: Observation & Research



Observe Extreme & Analogous users (10-12, max 20)

- Conduct interviews (in pairs)
- Conduct other research (if needed)
- Who: core team

#### DT Expert's commitment

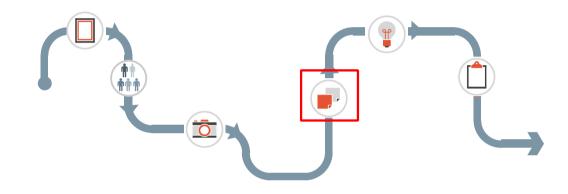
- Training core team on how to conduct an Interview
- Prepare some questions for the interview (as a framework for the discussion)
- Conducting 1-2 interviews
- At the end: meeting 4 hours with the team to share interviews' input and other findings







#### Phase 4: Draw Insights

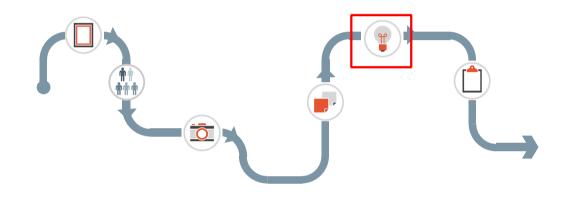


2 sessions X 4 hours to draw insights from observations

- Who: core team
- Reflect & conduct research for insights
- Finalize insights
- Return back for some more Observations if needed



#### Phase 5: Ideation



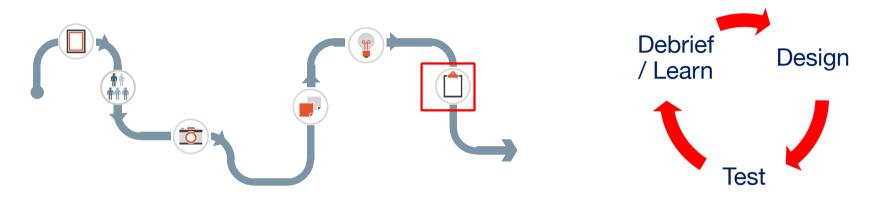
Conduct several sessions, Time 1 hour each.

Who: Core team + Extended + Outsiders (may invite non Eurobank people, e.g. students, children, other professions)

Spilt in teams of 5-6 persons



#### Phase 6: Prototype & Experiment



Who: Core team + Extended team

Time: allow time in the project (several weeks), locate variables to check, run as many experiments as you can

Role of DT Expert: brief Extended team members how to conduct the experiment (what to ask)



**Enabling actions** 

Dedicated Team (10%-20% of their time)

Management Sponsorship

Visibility

Dedicated space

Avoid idea corporatization



